LAND O'LAKES, INC. CONSOLIDATED BALANCE SHEETS

| Receivables, net 2,808,459 2,341,699 Inventories 2,366,054 2,008,535 Prepaid assets 136,752 1,624,830 Other current assets 445,416 148,500 Total current assets 5,818,522 6,630,359 Investments 413,170 364,631 Property, plant and equipment, net 1,384,940 1,422,971 Goodwill 573,043 573,740 Other intangibles, net 332,008 353,135 Other assets 215,582 215,582 Total assets 215,582 215,582 Total assets \$ 8,737,265 \$ 9,560,022 LIABILITIES AND EQUITIES Current liabilities: 1 Notes and short-term obligations \$ 623,479 \$ 227,426 Current portion of long-term debt 185,214 183,714 Accounts payable 1,702,945 1,714,375 Customer advances 236,422 1,989,885 Accounts payable 130,145 132,166 Total current liabilities 4,329,027 5,209,201 Long-term debt 793,307 793,336 <th></th> <th><u> </u></th> <th>June 30, 2022</th> <th colspan="3">December 31, 2021</th> | | <u> </u> | June 30, 2022 | December 31, 2021 | | |
|--|---|----------|------------------|----------------------|------------------|--|
| ASSETS ASSETS Current assets: \$ 61,841 \$ 506,792 Receivables, net 2,808,459 2,341,699 Inventories 2,366,054 2,008,532 Prepaid assets 136,752 1,624,830 Other current assets 445,416 148,500 Total current assets 5,818,522 6,630,359 Investments 5,818,522 6,630,359 Property, plant and equipment, net 1,384,940 1,422,971 Goodwill 573,043 573,740 Other current assets 215,582 215,182 Total assets 215,582 215,182 Total assets 5 8,737,265 \$ 9,560,022 Urrent liabilities: Notes and short-term obligations \$ 623,479 \$ 227,426 Current portion of long-term debt 1,702,945 1,714,379 Accounts payable 1,702,945 1,714,379 Customer advances 236,422 1,988,988 Accounts payable 130,145 132,106 Total current liabilities 4,329,027 <td< th=""><th></th><th>(</th><th></th><th>ousand</th><th>le)</th></td<> | | (| | ousand | le) | |
| Current assets: \$ 61,841 \$ 506,792 Receivables, net \$ 2,808,459 2,341,692 Inventories \$ 2,366,054 2,008,538 Prepaid assets 136,752 1,624,830 Other current assets 445,416 148,500 Total current assets 413,170 364,631 Property, plant and equipment, net 1,384,940 1,422,971 Goodwill 573,043 573,740 Other intangibles, net 332,008 353,135 Other assets 215,582 215,186 Total assets \$ 8,737,265 \$ 9,560,022 Current liabilities: \$ 623,479 \$ 227,426 Total assets \$ 8,737,265 \$ 9,560,022 Current liabilities: \$ 623,479 \$ 227,426 Current liabilities: \$ 236,422 1,998,985 Accounts payable 1,702,945 1,714,376 Customer advances 236,422 1,998,985 Accounts payable 130,145 132,166 Total current liabilities 438,498 439,633 Contrem debt 793,307 793,336 <t< th=""><th>ΔSSETS</th><th></th><th>(ș în th</th><th>ousand</th><th>13)</th></t<> | ΔSSETS | | (ș în th | ousand | 13) | |
| Cash and cash equivalents \$ 61,841 \$ 506,792 Receivables, net 2,808,459 2,341,695 Inventories 2,808,459 2,341,695 Prepaid assets 136,752 1,624,830 Other current assets 445,416 148,500 Total current assets 5,818,522 6,630,359 Investments 413,170 364,631 Property, plant and equipment, net 1,384,940 1,422,971 Goodwill 573,043 573,743 Other intangibles, net 332,008 353,135 Other assets 215,582 215,186 Total assets \$ 8,737,265 \$ 9,560,022 Current liabilities: \$ 8,737,265 \$ 9,560,022 Current portion of long-term debt 185,214 183,714 Accounts payable 1,702,945 1,714,375 Current liabilities 1,450,822 952,526 Patronage refunds and other member equities payable 130,145 132,165 Total current liabilities 438,498 439,633 Current liabilities 438,498 439,633 Total current liabilities 438, | | | | | | |
| Receivables, net 2,808,459 2,341,699 Inventories 2,366,054 2,008,535 Prepaid assets 136,752 1,624,830 Other current assets 445,416 148,500 Total current assets 5,818,522 6,630,359 Investments 413,170 364,631 Property, plant and equipment, net 1,384,940 1,422,971 Goodwill 573,043 573,740 Other intangibles, net 332,008 353,135 Other assets 215,582 215,186 Total assets 215,582 215,186 Total assets \$ 8,737,265 \$ 9,560,022 LIABILITIES AND EQUITIES \$ 8,737,265 \$ 9,560,022 Current liabilities: \$ 8,737,265 \$ 9,560,022 Notes and short-term obligations \$ 623,479 \$ 227,426 Current portion of long-term debt 185,214 183,714 Accounts payable 1,702,945 1,714,375 Customer advances 236,422 1,989,885 Accrued liabilities 4,329,027 5,209,201 Total current liabilities 438,498 439 | | Ś | 61.841 | Ś | 506,792 | |
| Inventories 2,366,054 2,008,538 Prepaid assets 136,752 1,624,830 Other current assets 445,416 148,500 Total current assets 5,818,522 6,630,359 Investments 413,170 364,631 Property, plant and equipment, net 1,384,940 1,422,971 Goodwill 573,043 573,743 Other assets 215,582 215,582 Total assets 215,582 215,186 Total assets 5 8,737,265 \$ 9,560,022 LIABILITIES AND EQUITIES 185,214 183,714 Current liabilities: 1,702,945 1,714,375 Notes and short-term obligations \$ 623,479 \$ 227,426 Current portion of long-term debt 1,702,945 1,714,375 Accounts payable 1,702,945 1,714,375 Customer advances 236,422 1,998,985 Accrued liabilities 1,450,822 952,528 Patronage refunds and other member equities payable 130,145 132,166 Total current liabilities 4,329,027 5,209,201 Long-term debt | • | · | 2,808,459 | • | 2,341,699 | |
| Other current assets $445,416$ $148,500$ Total current assets $5,818,522$ $6,630,359$ Investments $413,170$ $364,631$ Property, plant and equipment, net $1,384,940$ $1,422,971$ Goodwill $573,043$ $573,740$ Other intangibles, net $332,008$ $353,135$ Other assets $215,582$ $215,186$ Total assets $$ 8,737,265$ $$ 9,560,022$ LIABILITIES AND EQUITIESCurrent liabilities:Notes and short-term obligations $$ 623,479$ $$ 227,426$ Current portion of long-term debt $1,702,945$ $1,714,379$ Customer advances $236,422$ $1,998,985$ Accrued liabilities $1,450,822$ $952,526$ Patronage refunds and other member equities payable $130,145$ $132,166$ Total current liabilities $438,498$ $439,633$ Commitments and contingencies $ -$ Equities: $ -$ Equities: $ -$ | , | | | | 2,008,538 | |
| Total current assets $5,818,522$ $6,630,355$ Investments $413,170$ $364,631$ Property, plant and equipment, net $1,384,940$ $1,422,971$ Goodwill $573,043$ $573,742$ Other intangibles, net $332,008$ $353,135$ Other assets $215,582$ $215,582$ Total assets $$5,818,522$ $$9,560,022$ LIABILITIES AND EQUITIESCurrent liabilities:Notes and short-term obligations $$623,479$ $$227,426$ Current portion of long-term debt $185,214$ $183,714$ Accounts payable $1,702,945$ $1,714,375$ Customer advances $236,422$ $1,998,985$ Accrued liabilities $130,145$ $132,165$ Total current liabilities $4,329,027$ $5,209,201$ Long-term debt $793,307$ $793,336$ Employee benefits and other liabilities $438,498$ $439,633$ Commitments and contingencies $ -$ Equities: $ -$ | Prepaid assets | | 136,752 | | 1,624,830 | |
| Investments $413,170$ $364,631$ Property, plant and equipment, net $1,384,940$ $1,422,971$ Goodwill $573,043$ $573,740$ Gother intangibles, net $332,008$ $353,135$ Other assets $215,582$ $215,186$ Total assets $\frac{5}{8},737,265$ $\frac{5}{9},560,022$ LIABILITIES AND EQUITIESCurrent liabilities: $\frac{1}{1,702,945}$ $\frac{1}{1,714,375}$ Current portion of long-term debt $1,702,945$ $1,714,375$ Customer advances $236,422$ $1,998,985$ Accrued liabilities $1,450,822$ $952,522$ Patronage refunds and other member equities payable $130,145$ $132,166$ Total current liabilities $4,329,027$ $5,209,201$ Long-term debt $793,307$ $793,336$ Employee benefits and other liabilities $438,498$ $439,633$ Commitments and contingencies $ -$ Equities: $ -$ | Other current assets | | 445,416 | | 148,500 | |
| Property, plant and equipment, net1,384,9401,422,971Goodwill $573,043$ $573,740$ Other intangibles, net $332,008$ $353,135$ Other assets $215,582$ $215,186$ Total assets $$$8,737,265$ $$$9,560,022$ LIABILITIES AND EQUITIESCurrent liabilities:Notes and short-term obligations $$623,479$ $$227,426$ Current portion of long-term debt $1,702,945$ $1,714,377$ Accounts payable $236,422$ $1,998,985$ Accrued liabilities $1,450,822$ $952,526$ Patronage refunds and other member equities payable $130,145$ $132,169$ Total current liabilities $4,329,027$ $5,209,201$ Long-term debt $793,307$ $793,336$ Employee benefits and other liabilities $438,498$ $439,633$ Commitments and contingencies $ -$ Equities: $ -$ | Total current assets | | 5,818,522 | | 6,630,359 | |
| Goodwill573,043573,740Other intangibles, net332,008353,135Other assets215,582215,186Total assets\$ 8,737,265\$ 9,560,022LIABILITIES AND EQUITIESCurrent liabilities:\$ 623,479\$ 227,426Notes and short-term obligations\$ 623,479\$ 227,426Current portion of long-term debt185,214183,714Accounts payable1,702,9451,714,379Customer advances236,4221,998,985Accrued liabilities1,450,822952,528Patronage refunds and other member equities payable130,145132,165Total current liabilities4,329,0275,209,201Long-term debt793,307793,336Employee benefits and other liabilities438,498439,633Commitments and contingencies———Equities:———— | Investments | | 413,170 | | 364,631 | |
| Other intangibles, net332,008353,135Other assets215,582215,186Total assets\$ 8,737,265\$ 9,560,022LIABILITIES AND EQUITIESCurrent liabilities:\$ 623,479\$ 227,426Notes and short-term obligations\$ 623,479\$ 227,426Current portion of long-term debt185,214183,714Accounts payable1,702,9451,714,375Customer advances236,4221,998,985Accrued liabilities130,145132,165Patronage refunds and other member equities payable130,145132,165Total current liabilities438,498439,633Commitments and contingenciesEquities: | Property, plant and equipment, net | | 1,384,940 | | 1,422,971 | |
| Other assets215,582215,186Total assets\$ 8,737,265\$ 9,560,022LIABILITIES AND EQUITIESCurrent liabilities:\$ 623,479\$ 227,426Notes and short-term obligations\$ 623,479\$ 227,426Current portion of long-term debt185,214183,714Accounts payable1,702,9451,714,379Customer advances236,4221,998,985Accrued liabilities1,450,822952,528Patronage refunds and other member equities payable130,145132,169Total current liabilities4,329,0275,209,201Long-term debt793,307793,336Employee benefits and other liabilities438,498439,633Commitments and contingenciesEquities: | Goodwill | | 573,043 | | 573,740 | |
| Other assets215,582215,186Total assets\$ 8,737,265\$ 9,560,022LIABILITIES AND EQUITIESCurrent liabilities:\$ 623,479\$ 227,426Notes and short-term obligations\$ 623,479\$ 227,426Current portion of long-term debt185,214183,714Accounts payable1,702,9451,714,379Customer advances236,4221,998,985Accrued liabilities1,450,822952,528Patronage refunds and other member equities payable130,145132,169Total current liabilities4,329,0275,209,201Long-term debt793,307793,336Employee benefits and other liabilities438,498439,633Commitments and contingenciesEquities: | Other intangibles, net | | 332,008 | | 353,135 | |
| LIABILITIES AND EQUITIESCurrent liabilities:Notes and short-term obligations\$ 623,479\$ 227,426Current portion of long-term debt185,214183,714Accounts payable1,702,9451,714,379Customer advances236,4221,998,985Accrued liabilities1,450,822952,528Patronage refunds and other member equities payable130,145132,169Total current liabilities4,329,0275,209,201Long-term debt793,307793,336Employee benefits and other liabilities438,498439,633Commitments and contingencies——Equities:——— | | | 215,582 | | 215,186 | |
| Current liabilities:\$ 623,479\$ 227,426Current portion of long-term debt185,214183,714Accounts payable1,702,9451,714,379Customer advances236,4221,998,985Accrued liabilities1,450,822952,528Patronage refunds and other member equities payable130,145132,169Total current liabilities4,329,0275,209,201Long-term debt793,307793,336Employee benefits and other liabilities438,498439,633Commitments and contingencies——Equities:——— | Total assets | \$ | 8,737,265 | \$ | 9,560,022 | |
| Notes and short-term obligations\$ 623,479\$ 227,426Current portion of long-term debt185,214183,714Accounts payable1,702,9451,714,379Customer advances236,4221,998,985Accrued liabilities1,450,822952,528Patronage refunds and other member equities payable130,145132,169Total current liabilities4,329,0275,209,201Long-term debt793,307793,336Employee benefits and other liabilities438,498439,633Commitments and contingencies——Equities:——— | LIABILITIES AND EQUITIES | | | | | |
| Current portion of long-term debt185,214183,714Accounts payable1,702,9451,714,379Customer advances236,4221,998,985Accrued liabilities1,450,822952,528Patronage refunds and other member equities payable130,145132,169Total current liabilities4,329,0275,209,201Long-term debt793,307793,336Employee benefits and other liabilities438,498439,633Commitments and contingencies——Equities:—— | - | | | | | |
| Accounts payable1,702,9451,714,379Customer advances236,4221,998,985Accrued liabilities1,450,822952,528Patronage refunds and other member equities payable130,145132,169Total current liabilities4,329,0275,209,201Long-term debt793,307793,336Employee benefits and other liabilities438,498439,633Commitments and contingencies——Equities:—— | Notes and short-term obligations | \$ | 623,479 | \$ | 227,426 | |
| Customer advances236,4221,998,985Accrued liabilities1,450,822952,528Patronage refunds and other member equities payable130,145132,169Total current liabilities4,329,0275,209,201Long-term debt793,307793,336Employee benefits and other liabilities438,498439,633Commitments and contingencies———Equities:——— | Current portion of long-term debt | | 185,214 | | 183,714 | |
| Accrued liabilities1,450,822952,528Patronage refunds and other member equities payable130,145132,169Total current liabilities4,329,0275,209,201Long-term debt793,307793,336Employee benefits and other liabilities438,498439,633Commitments and contingencies——Equities:—— | Accounts payable | | 1,702,945 | | 1,714,379 | |
| Patronage refunds and other member equities payable130,145132,169Total current liabilities4,329,0275,209,201Long-term debt793,307793,336Employee benefits and other liabilities438,498439,633Commitments and contingencies——Equities:—— | Customer advances | | 236,422 | | 1,998,985 | |
| Total current liabilities4,329,0275,209,201Long-term debt793,307793,336Employee benefits and other liabilities438,498439,633Commitments and contingencies——Equities:Equities:— | Accrued liabilities | | 1,450,822 | | 952 <i>,</i> 528 | |
| Long-term debt793,307793,336Employee benefits and other liabilities438,498439,633Commitments and contingencies——Equities:Equities:—— | Patronage refunds and other member equities payable | | 130,145 | | 132,169 | |
| Employee benefits and other liabilities438,498439,633Commitments and contingenciesEquities: | Total current liabilities | | 4,329,027 | | 5,209,201 | |
| Commitments and contingencies – – – Equities: | Long-term debt | | 793,307 | | 793,336 | |
| Equities: | Employee benefits and other liabilities | | 438,498 | | 439,633 | |
| | Commitments and contingencies | | — | | — | |
| Preferred Stock 747,645 747,645 | Equities: | | | | | |
| | Preferred Stock | | 747,645 | | 747,645 | |
| Common stock 708 723 | Common stock | | 708 | | 723 | |
| Additional paid-in capital 303,306 302,788 | Additional paid-in capital | | 303,306 | | 302,788 | |
| Member equities 1,248,300 1,272,700 | Member equities | | 1,248,300 | | 1,272,700 | |
| o | • | | | | 929,811 | |
| | · | | | | (188,181) | |
| | | | 3,125,914 | | 3,065,486 | |
| Noncontrolling interests 50,519 52,366 | Noncontrolling interests | | 50,519 | | 52,366 | |
| Total equities 3,176,433 3,117,852 | Total equities | | 3,176,433 | | 3,117,852 | |
| Total liabilities and equities \$ 8,737,265 \$ 9,560,022 | Total liabilities and equities | \$ | 8,737,265 | \$ | 9,560,022 | |

LAND O'LAKES, INC. CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)

| | | Months Ended e 30, | | lonths Ended e 30, | |
|---|--------------|-----------------------|--------------|-----------------------|--|
| | 2022 | 2021 | 2022 | 2021 | |
| Net sales | \$ 4,863,806 | \$ 4,047,715 | \$ 9,883,845 | \$ 7,974,696 | |
| Cost of sales | 4,533,429 | 3,684,198 | 9,079,551 | 7,183,141 | |
| Gross profit | 330,377 | 363,517 | 804,294 | 791,555 | |
| Selling, general and administrative | 291,925 | 282,242 | 583,037 | 557,556 | |
| Earnings from operations | 38,452 | 81,275 | 221,257 | 233,999 | |
| Interest expense, net | 8,875 | 14,521 | 18,413 | 26,483 | |
| Other income, net | (581) | (6,436) | (6,276) | (6,487) | |
| Equity in earnings of affiliated companies | (42,647) | (33,920) | (56,937) | (41,366) | |
| Earnings before income taxes | 72,805 | 107,110 | 266,057 | 255,369 | |
| Income tax expense | 4,066 | 7,455 | 18,665 | 19,715 | |
| Net earnings | 68,739 | 99,655 | 247,392 | 235,654 | |
| Less: net earnings attributable to noncontrolling interests | 155 | 395 | 1,609 | 1,063 | |
| Net earnings attributable to Land O'Lakes, Inc. | \$ 68,584 | \$ 99,260 | \$ 245,783 | \$ 234,591 | |
| Applied to: | | | | | |
| Member equities | | | | | |
| Allocated patronage | \$ 63,527 | \$ 62,281 | \$ 166,719 | \$ 124,045 | |
| Deferred equities | (20,188) | (755) | (24,205) | 726 | |
| | 43,339 | 61,526 | 142,514 | 124,771 | |
| Retained earnings | 25,245 | 37,734 | 103,269 | 109,820 | |
| - | \$ 68,584 | \$ 99,260 | \$ 245,783 | \$ 234,591 | |

LAND O'LAKES, INC. CONSOLIDATED STATEMENTS OF COMPREHENSIVE EARNINGS (Unaudited)

| | For the Three Months Ended June 30, | | | For the Six Months Ended June 30, | | | | |
|--|--|-----------|----|--------------------------------------|----|---------|------|---------|
| | | 2022 2021 | | 2022 | | | 2021 | |
| Net earnings | \$ | 68,739 | \$ | 99,655 | \$ | 247,392 | \$ | 235,654 |
| Other comprehensive earnings | | | | | | | | |
| Pension and other postretirement adjustments, net of income taxes | | 2,850 | | 3,846 | | 5,700 | | 7,692 |
| Cash flow hedge adjustments, net of income taxes | | 2,273 | | (599) | | 8,587 | | 4,443 |
| Foreign currency translation adjustments, net of income taxes | | (29,171) | | 11,766 | | (5,801) | | 7,009 |
| Total other comprehensive earnings | | (24,048) | | 15,013 | | 8,486 | | 19,144 |
| Comprehensive earnings | | 44,691 | | 114,668 | | 255,878 | | 254,798 |
| Less: comprehensive earnings (losses) attributable to noncontrolling interests | | (7,979) | | 3,295 | | (775) | | 982 |
| Comprehensive earnings attributable to Land O'Lakes, Inc. | \$ | 52,670 | \$ | 111,373 | \$ | 256,653 | \$ | 253,816 |

LAND O'LAKES, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

| | For | the six montl | ns end | s ended June 30, | | |
|---|-----|---------------|--------|------------------|--|--|
| | | 2022 | | 2021 | | |
| Cash Flows from operating activities: | | | | | | |
| Net earnings | \$ | 247,392 | \$ | 235,654 | | |
| Adjustments to reconcile net earnings to net cash provided by operating activities: | | | | | | |
| Depreciation and amortization | | 122,512 | | 124,713 | | |
| Amortization of deferred financing costs | | 582 | | 731 | | |
| Non-cash patronage income | | (4,221) | | (2,542) | | |
| Deferred income tax expense | | (4,238) | | 4,956 | | |
| Equity in earnings of affiliated companies | | (56,937) | | (41,366) | | |
| Dividends from investments in affiliated companies | | 18,486 | | 17,400 | | |
| Other | | (12,455) | | (9,205) | | |
| Changes in assets and liabilities, net of acquisitions and divestitures: | | | | | | |
| Receivables | | (485,295) | | (450,440) | | |
| Inventories | | (362,386) | | 47,570 | | |
| Prepaids and other current assets | | 1,462,224 | | 949,083 | | |
| Accounts payable | | (9,367) | | (223,127) | | |
| Customer advances | | (1,761,713) | | (1,455,729) | | |
| Accrued liabilities | | 284,434 | | 228,354 | | |
| Other assets | | (1,747) | | (13,492) | | |
| Other liabilities | | (26,931) | | (27,939) | | |
| Net cash used by operating activities | | (589,660) | | (615,379) | | |
| Cash Flows from investing activities: | | (303,000) | | (013,373) | | |
| Additions to property, plant and equipment | | (71,793) | | (67,434) | | |
| Investments in affiliates | | (260) | | (1,428) | | |
| Net proceeds from divestiture of businesses | | (200) | | 10,000 | | |
| | | 11 420 | | , | | |
| Proceeds from sale of property, plant and equipment | | 11,429 | | 7,033 | | |
| Change in notes receivable | | 12,049 | | (9,747) | | |
| Other | | 23 | | 15 | | |
| Net cash used by investing activities | | (48,552) | | (61,561) | | |
| Cash Flows from financing activities: | | 200.004 | | | | |
| Increase (decrease) in short-term debt | | 396,661 | | 146,555 | | |
| Proceeds from issuance of long-term debt | | | | 521 | | |
| Principal payments on long-term debt and capital lease obligations | | (1,441) | | (7,318) | | |
| Cash patronage and payments for redemption of member equities | | (170,219) | | (151,914) | | |
| Preferred stock dividends paid | | (28,662) | | (28,662) | | |
| Other | | (30) | | (303) | | |
| Net cash provided by (used by) financing activities | | 196,309 | | (41,121) | | |
| Effect of exchange rate changes on cash and cash equivalents | | (3,048) | | 7,585 | | |
| Net decrease' in cash and cash equivalents | | (441,903) | | (718,061) | | |
| Cash and cash equivalents at beginning of the period | | 506,792 | | 778,221 | | |
| Cash and cash equivalents at end of the period | \$ | 61,841 | \$ | 67,745 | | |
| Supplementary Disclosure of Cash Flow Information | | | | | | |
| Cash paid during periods for: | | | | | | |
| Interest | Ś | 29.581 | \$ | 31,558 | | |
| Income taxes | Ŧ | 11,946 | Ŧ | 3,951 | | |
| | | | | 0,001 | | |